

# TCFD Climate Scenario Risks and Opportunities Matrix

The following table provides a high-level summary of Cabot's TCFD climate scenario analysis based on the outcome of this first two phases of work<sup>1</sup>.

CLIMATE-RELATED RISKS		POTENTIAL IMPACT ON BUSINESS							POTENTIAL FINANCIAL IMPACT				POTENTIAL OPPORTUNITIES		
		Time Horizon*	Inability to remain competitive	Regulatory operations curtailment	Reduced production capacity	Increased operating costs	Reputational damage	Reduced demand for products	Fines / other regulatory impacts	Revenue	Expenditures	Assets	Capital costs	More efficient production processes	Emergence of new technologies
TRANSITION	<b>POLICY &amp; LEGAL</b>														
	Risk of regulatory change (carbon pricing)	Short	🔴			🔴		🔴		🟡		🟡			
	<b>TECHNOLOGY</b>														
	Risk of technology disruption impacting competitive position	Medium	🔴					🔴		🟡		🟡			
	Opportunity to reduce resource consumption	Medium									🟡		🟢	🟢	
	Opportunity to participate in circular economy by reusing end-of-life products	Medium								🟡	🟡		🟡		🟢
	Opportunity for new technology enabling use of sustainable feedstocks	Medium								🟡			🟡		🟢
	Opportunity to reduce water consumption	Medium									🟡		🟡		🟢
	<b>MARKET</b>														
	Risk of decreased availability of raw materials	Long	🔴	🔴	🔴						🟡				
Risk of product alternatives	Long	🔴						🔴		🟡					
Opportunity for products with low environmental impact	Short								🟡			🟡		🟢	
<b>REPUTATION</b>															
Risk of perceived inadequacy of climate action	Medium						🔴	🔴	🔴	🟡					
PHYSICAL	<b>ACUTE</b>														
	Risk of inversions	Short	🔴	🔴					🔴	🟡					
	Risk of hurricanes	Short	🔴		🔴					🟡	🟡	🟡	🟡		
	Risk of flooding	Short	🔴		🔴					🟡	🟡	🟡	🟡		
	<b>CHRONIC</b>														
Risk of draught	Medium	🔴	🔴	🔴	🔴				🟡	🟡					

<sup>1</sup> Prepared as of February 2026 not intended to be considered a full disclosure of the results as aligned with TCFD guidance.

\* Short term: 2025-2030; Medium term: 2030-2035; Long term: 2035-2050